

R4

USAID/COLOMBIA

Results Review and
Resource Request (R4)

A. Please Note:

The attached FY 2002 Results Review and Resource Request ("R4") was assembled and analyzed by the country or USAID operating unit identified on this cover page.

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Glossary

ACCI	Agencia Colombiana de Cooperación Internacional
AD	Alternative Development
CACEDRF	Central America & Caribbean Emergency Disaster Relief Fund
CEJ	Corporación Excelencia en la Justicia
CIAT	International Center for Tropical Agriculture
CHF	Cooperative Housing Foundation
CNP	Colombian National Police
DAEC	Development Assistance Executive Committee
EAI	Enterprise for the Americas Initiative
ELN	National Liberation Army
FAO	United Nations Food and Agriculture Program
FARC	Revolutionary Armed Forces of Colombia
FES	Foundation for Higher Education
FIP	Investment Fund for Peace
GOC	Government of Colombia
GTZ	German Organization for Technical Assistance
HDRs	Humanitarian Daily Rations
HR	Human Rights
IASP	International Affairs Strategic Plan
ICBF	Colombian Institute for Family Well-being
ICITAP	International Criminal Investigative Training Assistance Program
IDB	Inter-American Development Bank
IICA	Inter-American Institute for Cooperation on Agriculture
IR	Intermediate Result
JSRP	Justice Sector Reform Program
MRE	Meals Ready to Eat
MSD	Management Sciences for Development
NAS	Narcotics Affairs Section
NGO	Non Governmental Organizations
OFDA	Office of Foreign Disaster Assistance
OPDAT	Office of Overseas Prosecutorial Development and Training
PLANTE	Plan Nacional de Desarrollo Alternativo (National Alternative Development Plan)
RF	Results Framework
RTI	Research Triangle Institute
SJC	Superior Judicial Council
SO	Strategic Objective
SpO	Special Objective
TFI	Tropical Forests Initiative
TNC	The Nature Conservancy
UN	United Nations
UNDCP	United Nations Drug Control Program
UNDP	United Nations Development Program
USACE	United States Army Corps of Engineers
USG	United States Government

PART I: OVERVIEW AND FACTORS AFFECTING PROGRAM PERFORMANCE

A. Summary of Progress in Implementing the Currently Approved Strategic Plan

The current USAID program addresses three high profile areas of U.S. policy in Colombia: (1) improvement in the effectiveness of the criminal justice system; (2) reduction of illicit crop production through alternative development; and (3) strengthened enforcement of human rights. The program also includes an environment special objective to manage an environmental endowment established with funds generated by the Enterprise for the Americas Initiative (EAI). A special objective for earthquake reconstruction will be completed by the end of calendar year 2001.

The current phase of the justice sector reform project was begun in FY 1998. It strives to improve the effectiveness of the criminal justice system through: (1) reforming criminal justice procedures; (2) improving modern judicial techniques and oral procedures; and (3) expanding access to the justice system. With input from Colombian NGOs and universities, USAID is helping to examine the criminal procedure code. USAID and its partners have held several national workshops, from which conclusions have been published and presented to the Colombian Congress. Since April 1998 USAID has been assisting with pilot projects to demonstrate the value of oral public trials. A panel of six criminal court magistrates has been set up to oversee expansion of the use of oral procedures to additional courts. USAID is assisting with expanding access to the justice system by creating the Casas de Justicia, or "houses of justice," which provide legal services and access to alternative dispute resolution processes to people in poor neighborhoods. To date, USAID has assisted in the establishment of nine casas.

The alternative development program began in 1998 with an obligation of \$.5 million to strengthen the institutional capacity of the responsible host country government agency, Plan Nacional de Desarrollo Alternativo (PLANTE). This initial funding enabled PLANTE to train its staff and to purchase and install computer hardware and software at its facilities. An obligation of \$5 million in late FY 1999 initiated the program to assist small farmers to eliminate their production of poppy in the high mountain ridges of southwestern Colombia.

USAID is enhancing respect for human rights by focusing on improving case reporting, strengthening public sector human rights organizations, and increasing public awareness of fundamental rights. As part of its early assessment, it has been funding regional workshops and meetings, publishing reports of human rights violations, and providing training in human rights and conflict resolution.

As a direct result of the January 25, 1999 earthquake, landslides occurred throughout the region around the city of Pereira. The most serious slide threatens the city's water supply system. In May 1999 an U.S. Army Corps of Engineers assessed the damages caused by the landslide. These field investigations led to recommendations to be undertaken in the next phases. Implementation of these recommendations is critical to prevent potential

damage to Pereira's water supply system. The Mission's flagship earthquake reconstruction project provides materials to up to 2,600 poor families in selected urban and rural areas, who are constructing their own houses with the help of neighbors. Most of the funding for these materials (\$9.5 million CACEDRF funds) was obligated in FY 1999.

Within the Enterprise for the Americas Initiative (EAI), the USG signed an agreement with the GOC in 1993 to establish the Americas Fund. The Fund finances competitive grants for environmental plans, programs, and projects implemented by non-governmental organizations independently or in coordination with public entities. In order to implement the activities under this agreement, a private, non-profit corporation, Ecofondo, was created by the GOC and Colombian environmental NGOs. In spite of USAID/Colombia funding in 1996 to help Ecofondo improve its administrative and management capabilities, the corporation was not able to produce a satisfactory strategic and financial plan. Thus, no new projects have been approved or presented for consideration since late 1997. As a result, the Americas Fund remained paralyzed while USAID/Colombia continued to push for re-negotiation of the agreement. In 1999 the Pastrana administration agreed to renegotiate the terms of the EAI bilateral agreement in order to reform its administrative structure. Recently, the U.S. government and the GOC signed an agreement to reactivate the Fund.

B. Significant Changes Affecting Performance

The country crisis described below necessitated a radical revision of the Mission's strategy. The Mission was compelled to shift its focus from implementing the strategy, which had only been approved in June 1999, to designing a new strategy, which would require a tenfold increase in its programmatic responsibilities. Therefore, the Mission suspended development of its performance monitoring plan for the 1999 approved strategy. The new results framework is included as an annex to this document. The currently approved strategy is being modified in a number of ways. Among others, with the signing of an agreement to reactivate the Americas Fund, USAID will drop it from its strategic framework. A special objective to monitor the Fund's performance is no longer necessary because USAID does not control its resources, is not supplementing it with new resources, and has only minimal related management oversight. Also, the Mission will drop the IR dealing with legislative reform from its democracy SO since conditions no longer warrant this component of the strategy. Since the legislature is facing reorganization, attempts by USAID to sponsor reforms would not be feasible until the reorganization process is completed. Furthermore, the U.S. Ambassador has expressed reservations about what could be interpreted as USAID assuming a lobbying role in the Colombian Congress.

C. Significant Program Achievements

USAID achieved significant program results in several areas. Foremost, the houses of justice program has opened up the justice system to less advantaged people and has facilitated the reduction of cases having to go to trial. The political obstacles to shifting

from an inquisitorial to an accusatorial system of justice appear to have been overcome. The advantages of oral trial procedures have been recognized by the Superior Judicial Council.

After a severe earthquake struck Colombia in early 1999, USAID responded rapidly with emergency relief. USAID then quickly designed a three-year program, which was ready for obligation of funds shortly after the emergency appropriation became law. The rate of implementation indicates that the program will be completed within the timeframe agreed to with OMB and the U.S. Congress.

The Mission is very appreciative of the work that the Office of Transition Initiatives (OTI) is doing in Colombia. The activities that OTI has promoted include: dialogue among government, civil society, and insurgent groups to support the peace process; demonstrate that the government and civil society groups can address the needs of marginalized communities in conflict areas; and provision of scholarships for children at risk of recruitment into insurgent forces. The Mission recognizes that OTI's programs have created models that USAID and other donors can use for community-level activities in high conflict areas. OTI's programs that deal with the needs of displaced persons feed directly into the Mission's new SO3, "Provide economic and social opportunities for vulnerable groups, particularly internally displaced persons." The Mission assumes that these activities will be reported on in greater detail in OTI's R4 document.

The work that the Mission has already invested in alternative development, rule of law, and human rights will enable it to make the transition to a tenfold increase in its program with limited increases in its staff.

D. Country Factors Influencing Progress

In 1999 Colombia was confronted with an urgent crisis of profound narcotics, military, and economic dimensions. The success of the counter-narcotics programs in Bolivia and Peru caused production to shift to Colombia, where coca and poppy cultivation and processing increased dramatically. The insurgents took advantage of peace overtures to expand their areas of control to 40 percent of the countryside and 400 of the country's 1,085 municipalities. Paramilitary groups, ostensibly supported by plantation owners and disenchanted military officers and soldiers, increased their attacks on people presumed to be supporting the insurgents. The situation was compounded by both sides seeking to exploit the profits of narcotics trafficking. In addition, for the first time in 40 years the Colombian economy failed to generate positive growth. The ranks of the unemployed reached 20 percent and offered fertile ground for recruiting workers for the expanding illicit narcotics business.

E. Expected Progress through FY 2002

With the approval of its revised strategy in 2000 and with the passage of Plan Colombia by the U.S. Congress, the USAID program in Colombia will be increased by tenfold. While the development of the performance monitoring plan awaits approval of the new

strategy, USAID is confident of achieving significant progress by FY 2003 in the areas where it is already working. In rule of law, USAID expects to increase the number of oral courts from zero to 12; the number of houses of justice from 9 to 29; and the number of active public defenders trained from 950 to 1,450. The number of municipal governments participating in the national development program will be increased from zero to 100. By 2003 USAID expects to have assisted more than 1 million displaced persons in relocating or obtaining access to services. The alternative development program is expected to have provided assistance to 10,400 small farm families in the voluntary elimination of 2,600 hectares of poppy and 14,000 hectares of coca.

F. Relation to Mission Performance Plan

USAID assistance directly supports three goals of the U.S. Mission Performance Plan for Colombia: (1) bolster Colombian democracy by dealing frankly but constructively with the GOC on human rights; 2) reduce the cocaine and heroin flowing from Colombia to the United States; and (3) improve the effectiveness of USG relations with the GOC across a range of issues including environmental protection, humanitarian assistance and counter-terrorism.

USAID assistance also directly supports five of the ten elements of Plan Colombia, the GOC's approved Plan for Peace, Prosperity, and the Strengthening of the State. These Plan Colombia elements are: (1) the peace process; (2) economic reform; (3) counter-narcotics; (4) reform of the justice system and protection of human rights; and (5) plan for democratization and social development.

Country/Organization: USAID Colombia

Objective ID: 514-001-00

Objective Name: Improve the effectiveness of the Colombian criminal justice system

Self Assessment: On Track

Self Assessment Narrative: Although the results are mixed, the mission believes that this SO is on track and the prospects for achieving the objective are good. This assessment takes into consideration the dramatically evolving situation in Colombia and the need to make major revisions in the strategy.

Primary Link to Strategic Agency Framework: 2.1 Rule of Law/Human Rights
(please select only one)

Secondary Link to Strategic Agency Framework:
(select as many as you require)

- | | |
|--|--|
| <input type="checkbox"/> 1.1 Private Markets | <input type="checkbox"/> 1.2 Ag Development/Food Security |
| <input type="checkbox"/> 1.3 Economic Opportunity for Poor | <input checked="" type="checkbox"/> 2.1 Rule of Law/Human Rights |
| <input checked="" type="checkbox"/> 2.2 Credible Political Processes | <input checked="" type="checkbox"/> 2.3 Politically Active Civil Society |
| <input checked="" type="checkbox"/> 2.4 Accountable Gov't Institutions | <input type="checkbox"/> 3.1 Access to Ed/Girl's Education |
| <input type="checkbox"/> 3.2 Higher Ed/Sustainable Development | <input type="checkbox"/> 4.1 Unintended Pregnancies Reduced |
| <input type="checkbox"/> 4.2 Infant/Child Health/Nutrition | <input type="checkbox"/> 4.3 Child Birth Mortality Reduced |
| <input type="checkbox"/> 4.4 HIV/AIDS | <input type="checkbox"/> 4.5 Infectious Diseases Reduced |
| <input type="checkbox"/> 5.1 Global Climate Change | <input type="checkbox"/> 5.2 Biological Diversity |
| <input type="checkbox"/> 5.3 Sustainable Urbanization/Pollution | <input type="checkbox"/> 5.4 Environmentally Sound Energy |
| <input type="checkbox"/> 5.5 Natural Resource Management | <input type="checkbox"/> 6.1 Impact of Crises Reduced |
| <input type="checkbox"/> 6.2 Urgent Needs in Time of Crisis Met | <input type="checkbox"/> 6.3 Security/Basic Institutions |
| Reestablished | |
| <input type="checkbox"/> 7.1 Responsive Assist Mechanisms Developed | <input type="checkbox"/> 7.2 Program Effectiveness Improved |
| <input type="checkbox"/> 7.3 Commit Sustainable Development Assured | <input type="checkbox"/> 7.4 Technical/Managerial Capacity |
| Expand | |

Link to U.S. National Interests: National Security

Primary Link to MPP Goals: Regional Stability

Secondary Link to MPP Goals (optional): No Secondary Linkage

Summary of the SO:

In June 1999 USAID/Colombia received approval for a new five year strategic plan (FY 1999-2003), in which it expanded its single justice sector strategic objective to include

new sub-components relating to human rights and congressional assistance. The SO, "Improved effectiveness of the Colombian criminal justice system," from the previous strategy, was subsumed as one of three IRs under the new SO, "Democracy Strengthened and Human Rights Protection Increased." These changes were required to respond to the USG commitment, expressed at the highest levels during President Pastrana's October 1998 state visit, to support the new GOC administration in the area of human rights. The new GOC's own resolve was demonstrated by the creation of a human rights coordination office under the direction of the Vice-President and in its commitment to enhance the possibility of enacting legislation favorable to a more effective criminal justice system.

Due to the country crisis described in the overview, the Mission will submit a new strategy in June 2000 that will enable it to implement Plan Colombia. The strategy will drop the congressional reform IR and add IRs to address anti-corruption efforts, local governance, citizen participation in political decision making, and the peace process.

IR1, "Effectiveness of the criminal justice system improved," will be achieved through the extension of assistance to support an open accusatorial trial system and to provide greater access to justice for citizens. In support of this objectives, USAID will facilitate the reform of the criminal procedure code, install pilot oral courtrooms and expand them to a greater number of locations, train judges and public defenders, and strengthen the Houses of Justice Program. IR2, "Human rights enforcement strengthened," will strengthen human rights institutions, improve citizen awareness of their rights, report and monitor cases of human rights abuses, and will provide protection measures. IR3, "Congressional reforms adopted and implemented," will be dropped because of institutional changes that make it inappropriate to promote congressional reform in the foreseeable future and because the U.S. government does not want to give the appearance of lobbying the legislature. The new IR3, "Anti-corruption efforts at all GOC levels enhanced," calls for a more transparent public administration through stronger financial management systems, improved effectiveness of auditing and control agencies, and increased public oversight of procurement processes to ensure transparency. The new IR4, "Local governance strengthened" will strengthen citizen participation in local decision making, provide technical assistance to municipal officials, and expand social infrastructure. The new IR5, "Citizen participation in political decision making broadened" will increase the capacity of civil society organizations in advocacy and monitoring of public policy issues, formulating public policy proposals, increasing dialogue with the state, and strategic planning, administration and other organizational skills.

The new IR6, "Support initiatives of the peace process," will provide to a variety of US and local institutions, including universities, foundations and other civil society organizations, support to undertaking research, workshops, conferences, academic training and internships to help facilitate the peace process.

The ultimate customers of a more effective justice system and strengthened human rights enforcement will be those Colombians affected by crime, violence and human rights abuses. The customers for the anti-corruption efforts will be government

employees and public advocacy groups, as well as the general population. The local governance IR will serve government officials and citizens in targetted municipalities. The immediate beneficiaries of the citizen participation IR will be local advocacy groups and the population they seek to support. The ultimate customer of the peace process is the general public, who will benefit from information disseminated by participating organizations.

Key Results:

The key results were achieved under the pre-1999 approved SO, "Improve the effectiveness of the Colombian criminal justice system." These include approval by the Supreme Judicial Council of regulations for oral procedures at the trial stage, training for judges and public defenders, increasing usage of neighborhood houses of justice, strengthenig of the Judicial School Bonilla and design of a public defender system.

Performance and Prospects:

Overall, performance of the former SO "Improved effectiveness of the Colombian criminal justice system" has been mixed, but generally positive. Regulations for the use of oral procedures at the trial stage were developed and approved by the Superior Judicial Council. Expectations of the number of users receiving services from the houses of justice was exceeded by a significant number. A public defender training program was put into operation. USAID achieved its objective to design a strategic plan for strengthening the public defender office and for creating a public defender personnel system. A new information program for civil society participation in public awareness programs led to the introduction of courses into schools, houses of justices, and communities. Political opposition to adopting oral trial procedures and delays in the deliberations of the Superior Judicial Council, however, prevented the incorporation of training regulations in the judicial schools. Prospects for achieving this result in FY 2000 appear good because of evidence of increased government support for the adoption of oral procedures. The establishment of a training unit within the Public Defender Office did not materialize in FY 1999 due to the lack of budgetary support. The likelihood of the GOC providing budgetary support is not good because the government is budgeting for a shortfall caused among others by the economic recession and the corruption of government officials. The new strategy to be presented in FY 2000 will seek to ensure that the training unit is funded at an appropriate level.

In view of significant modification to this SO under the strategic plan approved for the period from FY 1999 to FY 2003 and the pending strategic plan that will cover the period from FY 2000 to FY 2005, discussion of past performance is limited to only those indicators that have been retained under the reformulated SO. The main objective of the pre-1999 strategy was "to improve the effectiveness of the Colombian criminal justice system" through the introduction of a modern accusatory system, which consisted of three principal elements: adequate criminal and criminal procedures codes, which allow effective investigation and prosecution while guaranteeing basic rights, the principles of due process, and the use of oral procedures in the courtroom. An added, important objective of the program since its inception was expanding access to the justice system.

In the strategy approved in 1999 a legislative reform component was added to introduce the policy reforms that would facilitate the adoption of an accusatorial system. The legislative reform component was not implemented, however, because of the likelihood of a major restructuring of the Congress. A referendum will be voted upon to reduce the size of both houses by 100 delegates. Until the reorganization of the Congress is completed, it would not be cost effective to engage in legislative reform. Further, the Ambassador is concerned about giving the appearance of lobbying the legislature. Therefore, the Mission has decided not to include the legislative reform component in its proposed strategy revision, with exception of the process to reform the Procedural Criminal Code, which will be included as a part of IR1.

The Agency policy for strategic planning allows missions one year from the date when the plan was approved to complete the results framework. The 1999 strategy was approved in June 1999. The mission was in the process of developing its indicators for this strategy when its approach was overtaken by the need to revise the strategy for Plan Colombia. The portions of the 1999 strategy that are still incomplete and are being continued under the revised strategy will be finalized in the performance monitoring plan of the revised strategy. For example, the mission is aware that the democracy SO lacks SO level indicators. Under the justice IR the indicator, "increased number of users attended at the houses of justice," will be replaced by a more direct measure of effectiveness.

Although the mission did not implement its performance plan for monitoring human rights, it has anecdotal information of notable progress. As part of its early assessment, the Mission has been facilitating regional workshops and meetings, published reports of human rights violations, and providing training in human rights observance and conflict resolution.

Possible Adjustments to Plans:

See the preceding section for the proposed adjustments to the strategic plan.

Other Donor Programs:

In supporting of the democracy SO, the World Bank and the Inter-American Development Bank have arranged a \$750 million loan for the social safety net, which will be a major source of funds for the municipalities targeted by USAID's local governance component. Other donors, including the United Nations, GTZ and the European Union, are implementing or are planning future programs in support of democracy in Colombia.

The displaced persons SO of the revised strategy will benefit from activities supported by international organizations, NGOs, and host government organizations. The International Red Cross receives funds from the Department of State's PRM Bureau to assist 175,000 displaced persons annually. The World Food Program plans to implement a \$9 million food-for-work program in Colombia. Numerous international and local NGOs assist the displaced persons. The GOC's Solidarity Network has promoted the return of three communities to rural areas near their original homes.

Major Contractors and Grantees:

The principal contractors and grantees helping USAID to achieve the revised democracy SO have not yet been identified, but USAID plans to use both U.S. and Colombian implementers. For assisting displaced persons, USAID will implement through specialized international organizations, as well as Colombian NGOs. Specific contractors and grantees will be identified when the implementation plan for the new strategy is developed.

Performance Data Table

Objective Name: Democracy Strengthened and Human Rights Protected			
Objective ID: 514-001-00			
Approved: 1993-01-05 Revised: 1998-05-11		Country/Organization: USAID Colombia	
Result Name: IR 1.1: Improve the effectiveness of the Colombian criminal justice system			
Activity:IR 1.1.1: Judges effectively using oral and modern judicial techniques			
Indicator: Norms mandating oral procedures at trial stage institutionalized			
Unit of Measure: Steps in the process of institutionalization of modern trial practices. Step reached Y= Yes, N= No Source: Superior Judicial Council Indicator/Description: This indicator measures the process of incorporation of effective and proven trial practices into the courts. Comments: These modern trial practices will include oral procedures, which in turn will determine how prosecutors and investigators present evidence. Since the practices have proven effective in the courts associated with the special units, their implementation will imply effectiveness. The regulations were not incorporated into training in 1999 because of political obstacles and delays in deliberation by the SJC. With evidence of a more favorable climate, adoption is expected in FY 2000.	Year	Planned	Actual
	1998	Judicial school restructured	Y
	1999	Oral regulations developed and approved by the SJC. Regulations incorporated into training provided by the judicial school	Y
			N
	2000	Major aspects of a modified Criminal Procedure Code identified and agreed upon by the SJC and passed by Congress.	
	2001	Major modifications of Criminal procedure code implemented in 60% of circuit courts	
	2002	Modifications of Criminal procedure code implemented in 80% of circuit courts	
	2003	Modified procedures implemented in virtually all circuit courts	

Performance Data Table

Objective Name: Democracy Strengthened and Human Rights Protected			
Objective ID: 514-001-00			
Approved: 1993-01-05 Revised: 1998-05-11		Country/Organization: USAID Colombia	
Result Name: IR1.1:Improve the effectiveness of the Colombian criminal justice system			
Activity:1.1.2: More accessible justice system			
Indicator: Increased number of users attended at the houses of justice			
Unit of Measure: Number of users receiving services from the houses of justice	Year	Planned	Actual
	1995-1998	70,000	164,000*
Source: Ministry of Justice and Law - Department of Prevention and Conciliation	1999	75,000	81,000
	2000	80,000	
Indicator/Description: This indicator measures the number of users who receive justice services at the houses of justice.	2001	85,000	
	2002	90,000	
	2003	100,000	
Comments: In relation to the houses of justice, accessibility will be increased directly by 1) improving the houses of justice capacity to deliver services; and 2) by encouraging a greater demand through an information campaign. The number of users is taken from the nine houses operating at the end of 1999. This indicator will be revised in FY 2000 and replaced by a more appropriate measure of effectiveness. *This is a cumulative total.			

Performance Data Table

Objective Name: Democracy Strengthened and Human Rights Protected				
Objective ID: 514-001-00				
Approved: 1993-01-05 Revised: 1998-05-11		Country/Organization: USAID Colombia		
Result Name: IR1.1: Improve the effectiveness of the Colombian criminal justice system				
Activity: IR1.1.3: More effective public defense system implemented				
Indicator: Public defender Office strengthened organizationally and operatively				
Unit of Measure: Steps in the process of reorganizing the Public Defense Office. Step reached: Y= Yes, N=No	Year	Planned	Actual	
	1998	Training unit established in PDO	N	
Source: Public Defenders Office	1999	Training program in operation.	Y	
Indicator/Description: To provide a more effective public defense system, a reorganization process will be implemented in order to offer a more stable and broader service. Toward this objective, a training unit will be created in the Public Defenders Office and the system by which the service of public defense is provided will be modified.		Design of an institutional strategic plan.	Y	
		Design of a public defenders personnel system.	Y	
	Comments: It is assumed that as more public defenders receive appropriate training in modern defense skills and as the training unit provides more training as result of its strengthening, the public defense service will be more effective. The establishment of a training unit in PDO did not happen in 1999 due to lack of budgetary support. This issue will be addressed in the revised strategy.	2000	Actions of institutional strategic plan initiated. Personnel system implemented.	
2001		Design of a modified public defense system providing a more opportune defense service.		
2002		Modified public defense service implemented		

Performance Data Table

Objective Name: Democracy Strengthened and Human Rights Protected			
Objective ID: 514-001-00			
Approved: 1993-01-05 Revised: 1998-05-11		Country/Organization: USAID Colombia	
Result Name: IR1.1: Improve the effectiveness of the Colombian criminal justice system			
Activity: IR 1.1.4: Civil society participating in public awareness program about the rule of law			
Indicator: Information on key justice issues effectively communicated to the community			
Unit of Measure: Introduction of new information program. Step achieved: Y= Yes, N= No Source: NGOs carrying out civic education programs Indicator/Description: This indicator measures the extension of human rights, conflict resolution and civic education programs. Comments: COMMENTS: (*) A pilot education program was carried out in five cities. *Work here has been very important: Training seminars results: 306 multipliers with Corpodesa, 360 with F. Luis C. Galán, and 600 with Conciencia. This last experience will be replicated in all the city schools in Medellín in coordination with the Mayor’s Office. This indicator will be changed in the revised strategy to focus on promotion and protection from human rights.	Year	Planned	Actual
	1998	Pilot, human rights, conflict resolution, and civic educations courses developed. (*)	Y*
	1999	Courses introduced into schools and communities, through direct courses and through the houses of justice.	Y
	2000	Draft of revised civic education curriculum approved. The curriculum will be incorporated at the pilot municipal secretaries.	
	2001	Civic education courses integrated into school curricula	

Country/Organization: USAID/Colombia

Objective ID: 514-003-01

Objective Name: Reduced Illicit Crop Production In Targeted Areas

Self Assessment: On Track

Self Assessment Narrative: During calendar year 1999, USAID/Colombia, along with its principal Colombian counterpart (National Alternative Development Plan/PLANTE), established the foundation for a systematic approach to voluntary elimination of coca and opium poppy production by small farmers. USAID provided PLANTE with computer software, hardware, and training, and jointly designed an expanded \$15 million program for alternative development. PLANTE, with its counterpart funding, initiated a \$360,000 marketing program for organic coffee in the Cauca Department. On August 30, 1999, USAID and the GOC signed the \$15 million grant, administered by the Colombian Agency for International Cooperation/ACCI and implemented by PLANTE. Initial conditions precedent were met in November, with the first two sub-grants approved in December and a third in the first quarter of calendar year 2000. The SO is clearly on track to achieve its targets under the expanded program.

Primary Link to Strategic Agency Framework:

1.3 Economic Oppty for Rural/Urban Poor

(please select only one)

Secondary Link to Strategic Agency Framework:

(select as many as you require)

- | | |
|--|--|
| <input checked="" type="checkbox"/> 1.1 Private Markets Security | <input checked="" type="checkbox"/> 1.2 Agricultural Development/Food Security |
| <input type="checkbox"/> 1.3 Economic Opportunity for Poor | <input type="checkbox"/> 2.1 Rule of Law/Human Rights |
| <input type="checkbox"/> 2.2 Credible Political Processes | <input type="checkbox"/> 2.3 Politically Active Civil Society |
| <input type="checkbox"/> 2.4 Accountable Gov't Institutions | <input type="checkbox"/> 3.1 Access to Education/Girl's |
| Education | |
| <input type="checkbox"/> 3.2 Higher Education/Sustainable Development | <input type="checkbox"/> 4.1 Unintended Pregnancies Reduced |
| <input type="checkbox"/> 4.2 Infant/Child Health/Nutrition | <input type="checkbox"/> 4.3 Child Birth Mortality Reduced |
| <input type="checkbox"/> 4.4 HIV/AIDS | <input type="checkbox"/> 4.5 Infectious Diseases Reduced |
| <input type="checkbox"/> 5.1 Global Climate Change | <input checked="" type="checkbox"/> 5.2 Biological Diversity |
| <input type="checkbox"/> 5.3 Sustainable Urbanization/Pollution | <input type="checkbox"/> 5.4 Environmentally Sound Energy |
| <input checked="" type="checkbox"/> 5.5 Natural Resource Management | <input type="checkbox"/> 6.1 Impact of Crises Reduced |
| <input type="checkbox"/> 6.2 Urgent Needs in Time of Crisis Met | <input checked="" type="checkbox"/> 6.3 Security/Basic Institutions |
| Reestablished | |
| <input type="checkbox"/> 7.1 Responsive Assist Mechanisms Developed | <input type="checkbox"/> 7.2 Program Effectiveness Improved |
| <input checked="" type="checkbox"/> 7.3 Commit Sustainable Development Assured | <input checked="" type="checkbox"/> 7.4 Technical/Managerial Capacity |
| Expand | |

Link to U.S. National Interests: National Security

Primary Link to MPP Goals: Illegal Drugs

Secondary Link to MPP Goals (optional): Economic Development

Summary of the SO:

USAID/Colombia's Strategic Objective No. 2: "Reduced illicit crop production in targeted areas" will reduce coca and poppy production through voluntary abandonment. Improved alternative economic opportunities will be provided to small farmers in illicit crop-growing areas and for potential migrants into those areas. Improved social and productive infrastructure will be provided, resulting in abandonment of coca and opium poppy cultivation and leading growers to cooperate in, or consent to, their elimination. The current SO, approved in June 1999, focuses on the elimination of 2,600 hectares of opium poppy production. The expanded SO, which will be presented as part of the revised USAID Country Strategy in June 2000, will expand SO activities into coca producing areas and will directly bring about an elimination of 14,000 hectares of coca presently in production. This will contribute to the achievement of the broader USG/GOC goal of eliminating 7,000 hectares of poppy and 40,000 hectares of coca through both voluntary and involuntary eradication. This SO supports U.S. national security and Summit of the Americas goal "Prevention and control of illicit narcotics consumption and trafficking and related crimes."

The June 2000 strategy being developed in support of Plan Colombia proposes to rename the SO to better describe the role of USAID in a broader effort. It will be called: "Promote Economic and Social Alternatives to Illicit Crop Production." Progress toward achieving the revised SO will be measured by four IRs: IR1: "Strengthened Public and Private National and Local Institutions;" IR2: "Expanded Rural Social Infrastructure;" IR3: "Expanded Licit Economic Opportunities;" and IR4: "Improved Management of Natural Resources and Environment."

Key Results:

Much SO activity in 1999 was directed toward IR1 in preparation for a major effort to induce voluntary abandonment of poppy and coca production by small farmers. Activities included training of PLANTE staff and purchase and installation, both at the national and regional level, of computer hardware and software. PLANTE launched a project for the marketing of organic coffee grown in target areas.

Performance and Prospects:

The initial \$500,000 grant agreement, signed in September 1998, was implemented on schedule, and a principal output, the design of the expanded program, resulted in the signing of a three-year, \$15 million agreement, with initial funding of \$5 million, on August 30, 1999. Initial conditions precedent were met and two small sub-grants were signed before the end of 1999. At least five alternative productive activities will be

supported during 2000. Organic coffee, currently underway in the Cauca Department, will be expanded to the Huila Department. Cold climate fruits, currently being supported in the Tolima Department, will be expanded to the Huila Department. Potatoes will be supported in the Nariño and Cauca Departments, apples in the Nariño Department, and agroforestry in the Huila, Cauca, and Nariño Departments.

The new strategy envisions a much larger level of effort in alternative development, \$142 million over three years, and as much as \$232 million over five years. With the initiation of the expanded AD program, productive activities will be undertaken in the four new Departments of Putumayo, Caqueta, Bolívar, and Norte de Santander, substituting coca with a combination of dual purpose livestock, forestry, rubber, hearts of palm, cocoa, and fish pond culture.

Progress will ultimately depend on adequate security in target areas and the cooperation of eradication officials to not spray fields where alternative crops/livestock/forestry are being managed as long as voluntary eradication agreements are being met by targeted small farmers.

Possible Adjustments to Plans:

The revised Country Strategy document is being prepared for submission to AID/W in June 2000, and may contain further revisions either during Mission or Washington review. However, the proposed program has been extensively reviewed within the USG and the GOC and major alterations are not anticipated.

Other Donor Programs:

IDB (\$90 million loan to PLANTE for rural infrastructure and risk capital investment), UNDCP (support to PLANTE field activities), GTZ (small-scale program for production and marketing of organic coffee), and the French Cooperation Agency (marketing of cold climate fruits, production technology for rubber).

Major Contractors and Grantees:

Colombian Agency for International Cooperation/ACCI, National Alternative Development Plan/PLANTE, new implementation contractor TBD.

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas				
Objective ID: 514-003-01				
Approved: June 1999		Country/Organization: USAID Colombia		
Result Name: Reduced illicit crop production in targeted areas				
Indicator: Areas devoted to illicit crops				
Unit of Measure: No. of hectares		Year	Planned	Actual
Source: PLANTE documentation, NAS		1999 (B)	NA	© 80,000 (p) 6,000
Indicator/Description: Decline in the number of hectares of coca and poppy planted indicates success of forced (spraying) and voluntary (alternative economic opportunities) eradication. Comments: (c) = coca (p) = poppy		2000	© 70,000 (p) 3,000	NA
		2001	© 60,000 (p) 1,000	NA
		2002	© 50,000 (p) 0	NA
		2003	© 40,000 (p) 0	NA

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas				
Objective ID: 514-003-01				
Approved: June 1999			Country/Organization: USAID Colombia	
Result Name: Reduced illicit crop production in targeted areas				
Indicator: Farm Families no longer receiving income from illicit crops				
Unit of Measure: number of families		Year	Planned	Actual
Source: PLANTE documentation, NAS		1999 (B)	NA	0
Indicator/Description: Increase in the number of farm families indicates success of alternative development economic and social programs		2000	© 500 (p) 1,500	NA
		2001	© 1,500 (p) 2,500	NA
Comments: © = coca, (p) = poppy		2002	© 6,500 (p) 4,500	NA
		2003	© 1,5500 (p) 6,000	NA
		2004		

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas			
Objective ID: 514-003-01			
Approved: June 1999		Country/Organization: USAID Colombia	
Result Name: IR 2.1.1: Strengthened national and local institutions			
Indicator: Community/farmer associations strengthened and participating in PLANTE projects under signed agreements to voluntarily abandon illicit crops			
Unit of Measure: Number of associations	Year	Planned	Actual
Source: PLANTE documentation	1999 (B)	NA	0
Indicator/Description: Based on proposed PLANTE social and economic development activities in communities, associations will agree to dedicate full time to these legal activities	2000	8	NA
	2001	14	NA
	2002	20	NA
	2003	30	NA
Comments:			

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas				
Objective ID: 514-003-01				
Approved: June 1999		Country/Organization: USAID Colombia		
Result Name: IR 2.1.2: Strengthened national and local institutions				
Indicator: Regional AD plans prepared, evaluated, and adjusted annually with community and local authorities				
Unit of Measure: No. of plans		Year	Planned	Actual
Source: PLANTE documentation		1999 (B)	NA	0
Indicator/Description: Regional AD plans provide the framework for community social and economic development		2000	8	NA
		2001	16	NA
		2002	20	NA
		2003	26	NA
Comments:				

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas			
Objective ID: 514-003-01			
Approved: June 1999		Country/Organization: USAID Colombia	
Result Name: IR 2.2.1: Expanded licit economic opportunities			
Indicator: Area of licit crops established through regional AD projects			
Unit of Measure: No. of hectares	Year	Planned	Actual
Source: PLANTE documentation	1999 (B)	NA	0
Indicator/Description: Hectarage under licit crops indicates the degree of success of PLANTE's alternative economic opportunities	2000	2,000	NA
	2001	5,000	NA
	2002	14,000	NA
	2003	24,000	NA
Comments:			

Performance Data Table

Objective Name: Reduced illicit crop production in targeted areas			
Objective ID: 514-003-01			
Approved: June 1999		Country/Organization: USAID Colombia	
Result Name: IR 2.3.1: Expanded licit economic opportunities			
Indicator: Area in buffer zones around national parks /natural reserves in illicit crop production put under sustainable production through management plans			
Unit of Measure: percentage of area	Year	Planned	Actual
Source: PLANTE documentation	1999 (B)	NA	0
Indicator/Description: Increased percentage of buffer zone area under sustainable activities indicates effectiveness of environmental management interventions	2000	0.5	NA
	2001	1.0	NA
	2002	2.0	NA
	2003	3.0	NA
Comments:			

Country/Organization: USAID Colombia

Objective ID: 514-002-01

Objective Name: Americas Trust Fund Operational

Self Assessment: Not Meeting Expectations

Self Assessment Narrative: This SO was on hold during FY 1999, as the GOC was considering its position towards the management of the fund. The USG signed an agreement with the Government of Colombia in FY 2000 to manage the Americas Trust Fund, effectively establishing a framework for implementing an environment program with GOC-owned local currency. With the agreement now in place, a special objective to monitor the Fund's performance is no longer necessary, because USAID does not control its resources and does not supplement it with new resources, and USAID management oversight is minimal.

Primary Link to Strategic Agency Framework: 1.1 Private Markets
(please select only one) 5.5 Natural Resource Management

Secondary Link to Strategic Agency Framework:
(select as many as you require)

- | | |
|---|---|
| <input type="checkbox"/> 1.1 Private Markets | <input type="checkbox"/> 1.2 Agricultural Development/Food |
| Security | |
| <input type="checkbox"/> 1.3 Economic Opportunity for Poor | <input type="checkbox"/> 2.1 Rule of Law/Human Rights |
| <input type="checkbox"/> 2.2 Credible Political Processes | <input type="checkbox"/> 2.3 Politically Active Civil Society |
| <input type="checkbox"/> 2.4 Accountable Gov't Institutions | <input type="checkbox"/> 3.1 Access to Education/Girl's |
| Education | |
| <input type="checkbox"/> 3.2 Higher Education/Sustainable Development | <input type="checkbox"/> 4.1 Unintended Pregnancies Reduced |
| <input type="checkbox"/> 4.2 Infant/Child Health/Nutrition | <input type="checkbox"/> 4.3 Child Birth Mortality Reduced |
| <input type="checkbox"/> 4.4 HIV/AIDS | <input type="checkbox"/> 4.5 Infectious Diseases Reduced |
| <input type="checkbox"/> 5.1 Global Climate Change | <input checked="" type="checkbox"/> 5.2 Biological Diversity |
| <input type="checkbox"/> 5.3 Sustainable Urbanization/Pollution | <input type="checkbox"/> 5.4 Environmentally Sound Energy |
| <input checked="" type="checkbox"/> 5.5 Natural Resource Management | <input type="checkbox"/> 6.1 Impact of Crises Reduced |
| <input type="checkbox"/> 6.2 Urgent Needs in Time of Crisis Met | <input type="checkbox"/> 6.3 Security/Basic Institutions |
| Reestablished | |
| <input type="checkbox"/> 7.1 Responsive Assist Mechanisms Developed | <input type="checkbox"/> 7.2 Program Effectiveness Improved |
| <input type="checkbox"/> 7.3 Commit Sustainable Development Assured | <input type="checkbox"/> 7.4 Technical/Managerial Capacity |
| Expand | |

Link to U.S. National Interests: National Security

Primary Link to MPP Goals: Regional Stability

Secondary Link to MPP Goals (optional): No Secondary Linkage

Summary of the SO:

N/A

Key Results:

N/A

Performance and Prospects:

N/A

Possible Adjustments to Plans:

This SpO is being dropped from the USAID/Columbia strategic plan.

Other Donor Programs:

N/A

Major Contractors and Grantees:

N/A

Performance Data Table

Objective Name: Americas Trust Fund Operational			
Objective ID: 514-002-01			
Approved: 1995-05-09		Country/Organization: USAID Colombia	
Result Name: IR 1.1: The Americas Fund operating effectively according to a strategic plan.			
Indicator: Administrative mechanisms in place for management of the Americas Fund and projects approved.			
Unit of Measure: Documents and projects (units and value in \$ thousands). Source: EAI Administrative Council and USAID/Colombia record. Indicator/Description: Fundamental agreements and regulations and environment and/or child survival projects approved. Comments: This SpO and its IRs will no longer be reflected in USAID/Colombia's strategic plan.	Year	Planned	Actual
	1993	NA	Debt reduction Agreement; Fund Admin. Agreement
	1996	NA	9 projects, \$597
	1997	NA	38 projects, \$809
	1998	New Bilateral Agreement signed and Council constituted (Dec. 1998) 20 projects, \$3,500	Unmet
	1999	New by-laws and project selection criteria approved (March 1999) 20 projects, \$6,000	NA
	2000	NA	NA
	2001	NA	NA
	2002	NA	NA
2003	NA	NA	

Country/Organization: USAID Colombia

Objective ID: 514-004-01

Objective Name: Provide Earthquake Reconstruction Assistance

Self Assessment: On Track

Self Assessment Narrative: One of the four IRs under this SO was achieved in FY 99, and all planning efforts for the other three IRs are completed, as illustrated by the key results cited below.

Primary Link to Strategic Agency Framework: 1.1 Private Markets
(please select only one) 6.1 Impact of Crises Reduced

Secondary Link to Strategic Agency Framework:
(select as many as you require)

- | | |
|--|---|
| <input type="checkbox"/> 1.1 Private Markets | <input type="checkbox"/> 1.2 Ag Development/Food Security |
| <input type="checkbox"/> 1.3 Economic Opportunity for Poor | <input type="checkbox"/> 2.1 Rule of Law/Human Rights |
| <input type="checkbox"/> 2.2 Credible Political Processes | <input type="checkbox"/> 2.3 Politically Active Civil Society |
| <input type="checkbox"/> 2.4 Accountable Gov't Institutions | <input type="checkbox"/> 3.1 Access to Ed/Girl's Education |
| <input type="checkbox"/> 3.2 Higher Ed/Sustainable Development | <input type="checkbox"/> 4.1 Unintended Pregnancies Reduced |
| <input type="checkbox"/> 4.2 Infant/Child Health/Nutrition | <input type="checkbox"/> 4.3 Child Birth Mortality Reduced |
| <input type="checkbox"/> 4.4 HIV/AIDS | <input type="checkbox"/> 4.5 Infectious Diseases Reduced |
| <input type="checkbox"/> 5.1 Global Climate Change | <input type="checkbox"/> 5.2 Biological Diversity |
| <input type="checkbox"/> 5.3 Sustainable Urbanization/Pollution | <input type="checkbox"/> 5.4 Environmentally Sound Energy |
| <input type="checkbox"/> 5.5 Natural Resource Management | <input type="checkbox"/> 6.1 Impact of Crises Reduced |
| <input checked="" type="checkbox"/> 6.2 Urgent Needs in Time of Crisis Met | <input type="checkbox"/> 6.3 Security/Basic Institutions |
| Reestablished | |
| <input type="checkbox"/> 7.1 Responsive Assist Mechanisms Developed | <input type="checkbox"/> 7.2 Program Effectiveness Improved |
| <input type="checkbox"/> 7.3 Commit Sustainable Development Assured | <input type="checkbox"/> 7.4 Technical/Managerial Capacity |
| Expand | |

Link to U.S. National Interests: Humanitarian Response

Primary Link to MPP Goals: Humanitarian Assistance

Secondary Link to MPP Goals (optional): No Secondary Linkage

Summary of the SO:

USAID/Colombia's Special Objective, "Provide Earthquake reconstruction Assistance," supports GOC efforts to provide relief to the victims of the devastating 6.0 magnitude earthquake that hit the heart of Colombia's coffee region on January 25, 1999. Over 900

people were killed, some 4,000 injured and a total of approximately 425,000 people were affected. Hardest hit was Armenia, the capital city of Quindio Department, with a population of 300,000, where an estimated 37,000 families (approximately 185,000 people) were left homeless. In the neighboring city of Pereira, with a population of 450,000, an additional 3,000 families lost their homes. Also, a section of mountain adjacent to Pereira's principal aqueduct was weakened, potentially threatening the city's water supply. Were the section of the mountain to collapse, a total of 500,000 inhabitants will be without potable water supply for a six-month period. The Special Objective supports the US national interest of "humanitarian response" and is linked to the Agency Strategic Framework by reducing the impact of crises and contributing to the difficult process of long-term reconstruction.

IR1, "Reconstruction of Infrastructure," represents the primary element of the SpO, aiming to: a) provide low-income housing; b) support indigenous institutions in delivering shelter and basic infrastructure services to low-income earthquake victims; and c) leave behind sustainable models of delivery which require public and private sector participation, as well as a sustainable investment finance model.

USAID assistance is focused on the restoration of adequate permanent shelter to approximately 2,600 of the region's poorest families, out of the total estimated 6,000 poor families who lost their homes. These homes will be built using a "sites and services" approach, in which most of the construction would be done by the families themselves. USAID assistance will focus on the poorest victims of the earthquake, those who, at the time of the earthquake, were renting in the city of Armenia. Assistance will focus on providing the affected families with access to shelter or a serviced lot through partnerships between NGOs with a long-standing history of delivering low-income shelter and community infrastructure in Latin America and existing Colombian NGOs and community organizations already operating in the area. A total of \$9.5 million has been apportioned from the Central America and Caribbean Emergency Disaster Recovery Fund to implement this IR.

IR2, "Pereira Aqueduct Stabilized," will substantially reduce the risk of damage to and/or destruction of the Pereira water supply intake structure from further landslides and other earth movements. Such risks will be reduced through the design, evaluation and construction of a combination of methods to achieve slope stability and avoid damage to social infrastructure. A total of ESF \$2.0 million has been awarded to the U.S. Army Corps of Engineers to implement this IR.

IR3, "Increased Preparedness for Earthquakes," supports: a) workshops on appropriate construction with local materials; b) materials banks for the construction of community homes; and c) construction of community homes. All program activities under this IR are OFDA/IDA funded (\$1.1 million).

IR4, "Emergency Assistance Provided," comprises the initial U.S. responses to the January 1999 earthquake victims in Colombia. The day following the earthquake, on January 26, the U.S. Ambassador to Colombia declared a disaster, setting in motion the

USG response and an initial \$25,000 allotment. This same day, USAID/OFDA deployed a 62-person Miami-Dade County, Florida Search and Rescue Team along with 56,000 pounds of Search and Rescue equipment. That team worked in coordination with the Colombian Red Cross and remained in Armenia through January 30, when the Search and Rescue phase ended. USAID/OFDA provided a total of \$125,000 to the USAID/Colombia Mission to support the local purchase, rental and transportation of relief supplies and equipment. USAID/OFDA also provided \$250,000 to the Pan-American Health Organization (PAHO) in support of earthquake-related health activities. Between January 26-February 4, 1999, USAID/OFDA airlifted 600 rolls of plastic sheeting, 8,000 polyester blankets, 165 cases of MREs (12 MREs per case), 1,980 gallons of bottled water, and 8,460 pre-packaged daily food rations (Humanitarian Daily Rations – HDRs) to the earthquake-affected area. The rolls of plastic sheeting were used to support a variety of initiatives identified by the USAID/OFDA assessment team in Armenia, including construction of temporary shelter units for families, construction of community kitchens, construction of temporary facilities for the Fire Stations destroyed in the earthquake, and reconstruction of pre-existing day care centers.

Key Results:

USAID awarded a contract to PADCO to construct low-income houses.

15 workshops on appropriate construction with local materials were conducted in the region to promote earthquake-resistant construction techniques.

A materials bank was established to provide building materials in exchange for labor at the community level. An estimated 20 social infrastructure projects will benefit from the materials bank.

A micro-zonification study was conducted with the participation of several Colombian institutions and was delivered to the municipal authorities to assist them with reconstruction plans and to prevent the future resettlement of the population in high risk areas.

An assessment was conducted by USACE to determine the necessary steps for stabilizing the mountain and safeguard the Pereira aqueduct.

Performance and Prospects:

IR4, "Emergency Assistance Provided," has been successfully completed. .

Possible Adjustments to Plans:

N/A.

Other Donor Programs:

Major Contractors and Grantees:

Planning & Collaborative Inc. (PADCO), U.S. Army Corps of Engineers (USACE),
Instituto Nacional de Geografía, Minas y Energía (INGEOMINAS), Fundación Carvajal.

Performance Data Table

Objective Name: Provide Earthquake Reconstruction Assistance				
Objective ID: 514-004-01				
Approved: 06/99			Country/Organization: USAID Colombia	
Result Name: Reconstruction of Infrastructure				
Indicator: Low-income housing				
Unit of Measure: Number of houses		Year	Planned	Actual
Source: Partner reports/Field visits		1999	NA	NA
Indicator/Description:		2000	200	NA
		2001	2000	NA
		2002	400	N/A
Comments: A contract was awarded in FY 2000 to implement this IR. Due to the availability of funding from other sources to fund the planned reconstruction of schools and health clinics, these targets have been dropped. This has resulted in a corresponding increase in the number of houses to be constructed, from 1,000 to 2,600.				

Performance Data Table

Objective Name: Provide Earthquake Reconstruction Assistance			
Objective ID: 514-004-01			
Approved: 06/99		Country/Organization: USAID Colombia	
Result Name: Pereira Aqueduct Stabilized			
Indicator: Yes/No			
Unit of Measure:	Year	Planned	Actual
Source: Partner Reports/Field Visits	1999	NA	NA
Indicator/Description: An indicator of yes/no, or whether or not the stabilization was successful in preventing the collapse of a fragile mountainside in the City of Pereira and the subsequent destruction of an aqueduct providing water for 500,000 inhabitants for an estimated time of six months	2000	Yes	NA
Comments: A contract to a Colombian firm (CODINEM) was awarded by USACE 3/2000 to begin work. Heavy equipment has been mobilized. The construction of a deviation route and the installation of temporary bridges have begun, and the movement of earth has commenced to stabilize the mountainside.			

Performance Data Table

Objective Name: Provide Earthquake Reconstruction Assistance				
Objective ID: 514-004-01				
Approved: 06/99		Country/Organization: USAID Colombia		
Result Name: Increased Preparedness for Earthquakes				
Indicator: (a) Prototype structures using local local materials developed and integrated into existing norms and regulations of Colombian Building Code. (b) Community homes built				
Unit of Measure: Yes/No	Year	Planned	Actual	
Source: Partner Reports/Field Visits	1999	0	NA	
Indicator/Description: The selected indicators stand for all the related activities implemented under this IR.	2000	Yes (a)	NA	
		Yes (b)	NA	
Comments:				

Performance Data Table

Objective Name: Provide Earthquake Reconstruction Assistance			
Objective ID: 514-004-01			
Approved:		Country/Organization: USAID Colombia	
Result Name: Emergency assistance provided			
Indicator: (a) Search and rescue operations completed; (b) emergency materials contributed; (c) temporary shelter provided.			
Unit of Measure: (a) Yes/No; (b) Yes/No; (c) Yes/No.	Year	Planned	Actual
Source: Partner Reports/Field Visits	1999	Yes (a, b, c)	Yes (a, b, c)
Indicator/Description:			
Comments:			

PART III: RESOURCE REQUEST

A. Program Resources

USAID/Colombia is requesting \$80 million in FY 2002, of which \$30 million is in international narcotics control funds (INC) and \$50 million in ESF, in order to continue to support the GOC's Plan for Peace, Prosperity, and the Strengthening of the State. These funds are additional to the amount that is expected to be appropriated in the Plan Colombia supplemental for FY 2000 and FY 2001 and are necessary to achieve the strategic objectives in democracy, alternative development, and displaced persons. The Mission's request is based on U.S. foreign policy priorities as expressed in Plan Colombia and the U.S. Mission Performance Plan (MPP) and is consistent with the strategic plan for FY 2000 to FY 2005 that the Mission will be submitting for Washington approval in June 2000 as an unattached annex to this R4.

The Mission is requesting \$20 million ESF for its democracy SO, "Promote more responsive, participatory, and accountable democracy." The funds will support activities under six intermediate results dealing judicial reform, human rights, anti-corruption, governance, civil society, and peace. For example, to improve the effectiveness of the criminal justice system, the request will build on successful efforts to include judges and public defenders in the assistance program while expanding the number of justice houses. In the area of human rights, USAID will strengthen Colombian human rights governmental and non-governmental organizations. USAID will help fight corruption by focusing on preventive measures, such as auditing and internal management controls, rather than law enforcement. Local governance will be strengthened through increasing citizen participation and improving the capacity of local officials in planning and implementation. USAID will strengthen civil society by targeting self-help groups for social services and enhancing the capacity of local advocacy groups for informing the public and providing oversight. USAID will support initiatives that foster the commitment to peace and augment existing democratic institutions through university grants and workshops.

The request includes \$45 million for alternative development, \$45 million in INC funds and \$15 million ESF. Under the Agency's environment goal area, \$4.5 million of the ESF request will encourage environmental management by promoting sustainable production systems for alternative crops, protection of indigenous peoples territorial rights, integrated pest management, and construction of potable water and sewage systems in the alternative development zones. The balance of the request will strengthen the capacity of the organizations essential to the success of the alternative development program to establish a social infrastructure fund for the construction of schools and health centers, and improve licit income opportunities through market research, production technologies, agricultural credit, business management, and producers' associations.

USAID/Colombia will build upon the successful work of OTI with the new strategic objective, "Provide economic opportunities, social services, and political integration for internally displaced persons." For this effort, USAID is requesting \$15 million to ensure

that the displaced persons receive adequate health assistance, can enroll their children in schools, obtain low-cost shelters, are presented with reasonable income generating opportunities, help communities deal with the influx of displaced persons, and support the political rights of the displaced and their integration into their new communities, or return to their places of origin.

Since most of the program is less than one year old, it is early to judge performance based on established targets. Nonetheless, evidence to date shows that Mission SOs are meeting their objectives and are on track. The justice component, which is an intermediate result under the new democracy SO, builds upon the most successful activities of the previous strategy—establishing regulations for oral trial procedures, strengthening the public defender office, and increasing public awareness of the rule of law.

Because of the newness of the program, pipeline is not an issue for this reporting period. However, given the size of the program and the Mission's relatively small staff, the pace of program implementation is clearly a concern. As the Mission implements its new strategy, it will be monitoring expenditure and pipeline closely and will attempt to maintain pipelines close to the LAC norm of less than one year's funding.

The Mission does not foresee a need for field support at this time and is therefore not including a field support table. However, as the Mission develops the performance monitoring plan for its new strategy, it will give careful attention to all field support options that would contribute to the effective implementation of its program.

FY 2000 Budget Request by Program/Country

Fiscal Year: 2000 Program/Country: Colombia
 Approp: INC
 Scenario:

S.O. # , Title		FY 2000 Request													Est. S.O. Pipeline End of FY2000
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral							0						0	0
	Field Spt													0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	5,000	5,000											5,000	5,000
	Field Spt														
		5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000

FY 2000 Request Agency Goal Totals	
Econ Growth	5,000
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2000 Account Distribution	
Dev. Assist Program	5,000
Dev. Assist ICASS	
Dev. Assist Total:	5,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2000 Budget Request by Program/Country

Fiscal Year: 2000 Program/Country: Colombia
 Approp: Plan Colombia
 Scenario:

S.O. # , Title		FY 2000 Request													Est. S.O. Pipeline End of FY2000
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Responsive, Participatory, and Accountable Democracy															
	Bilateral	36,500						0					36,500	5,000	31,500
	Field Spt														0
		36,500	0	0	0	0	0	0	0	0	0	0	36,500	5,000	31,500
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	39,000	30,500									8,500		5,000	39,000
	Field Spt														
		39,000	30,500	0	0	0	0	0	0	0	0	8,500	0	5,000	39,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	23,500		23,500										5,000	18,500
	Field Spt	0													
		23,500	0	23,500	0	0	0	0	0	0	0	0	0	5,000	18,500
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		99,000	30,500	23,500	0	0	0	0	0	0	0	8,500	36,500	15,000	89,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		99,000	30,500	23,500	0	0	0	0	0	0	0	8,500	36,500	15,000	89,000

FY 2000 Request Agency Goal Totals	
Econ Growth	54,000
Democracy	36,500
HCD	0
PHN	0
Environment	8,500
Program ICASS	0
GCC (from all Goals)	0

FY 2000 Account Distribution	
Dev. Assist Program	99,000
Dev. Assist ICASS	
Dev. Assist Total:	99,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2000 Budget Request by Program/Country

Fiscal Year: 2000 Program/Country: Colombia
 Approp: CACEDRF
 Scenario:

S.O. # , Title		FY 2000 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2000
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0						0							0
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	500		500										750	9,250
	Field Spt	0													
		500	0	500	0	0	0	0	0	0	0	0	0	750	9,250
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		500	0	500	0	0	0	0	0	0	0	0	0	750	9,250
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		500	0	500	0	0	0	0	0	0	0	0	0	750	9,250

FY 2000 Request Agency Goal Totals	
Econ Growth	500
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2000 Account Distribution	
Dev. Assist Program	500
Dev. Assist ICASS	
Dev. Assist Total:	500
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

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For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2000 Budget Request by Program/Country

Fiscal Year: 2000 Program/Country: Colombia
 Approp: ESF
 Scenario:

S.O. # , Title		FY 2000 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2000
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Responsive, Participatory and Accountable Democracy															
	Bilateral	4,000						0					4,000	3,000	4,100
	Field Spt													0	0
		4,000	0	0	0	0	0	0	0	0	0	0	4,000	3,000	4,100
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		4,000	0	0	0	0	0	0	0	0	0	0	4,000	3,000	4,100
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		4,000	0	0	0	0	0	0	0	0	0	0	4,000	3,000	4,100

FY 2000 Request Agency Goal Totals	
Econ Growth	0
Democracy	4,000
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2000 Account Distribution	
Dev. Assist Program	4,000
Dev. Assist ICASS	
Dev. Assist Total:	4,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

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For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country: Colombia
 Approp: INC
 Scenario:

S.O. # , Title		FY 2001 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2001
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0						0							
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	5,000	5,000											5,000	5,000
	Field Spt	5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		5,000	5,000	0	0	0	0	0	0	0	0	0	0	5,000	5,000

FY 2001 Request Agency Goal Totals	
Econ Growth	5,000
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2001 Account Distribution	
Dev. Assist Program	5,000
Dev. Assist ICASS	
Dev. Assist Total:	5,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

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FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country: Colombia
 Approp: Plan Colombia
 Scenario:

S.O. # , Title		FY 2001 Request													Est. S.O. Pipeline End of FY2001
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Responsive, Participatory, and Accountable Democracy															
	Bilateral	28,000						0					28,000	20,000	39,500
	Field Spt														0
		28,000	0	0	0	0	0	0	0	0	0	0	28,000	20,000	39,500
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	48,000	39,500									8,500		35,000	52,000
	Field Spt														
		48,000	39,500	0	0	0	0	0	0	0	0	8,500	0	35,000	52,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	16,000		16,000										15,000	19,500
	Field Spt	0													
		16,000	0	16,000	0	0	0	0	0	0	0	0	0	15,000	19,500
SPO 1: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		92,000	39,500	16,000	0	0	0	0	0	0	0	8,500	28,000	70,000	111,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		92,000	39,500	16,000	0	0	0	0	0	0	0	8,500	28,000	70,000	111,000

FY 2001 Request Agency Goal Totals	
Econ Growth	55,500
Democracy	28,000
HCD	0
PHN	0
Environment	8,500
Program ICASS	0
GCC (from all Goals)	0

FY 2001 Account Distribution	
Dev. Assist Program	92,000
Dev. Assist ICASS	
Dev. Assist Total:	92,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

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FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country: Colombia
 Approp: CACEDRF
 Scenario:

S.O. # , Title		FY 2001 Request													Est. S.O. Pipeline End of FY2001
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0						0							0
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0												7,500	1,750
	Field Spt	0												7,500	1,750
		0	0	0	0	0	0	0	0	0	0	0	0		
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		0	0	0	0	0	0	0	0	0	0	0	0	7,500	1,750
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		0	0	0	0	0	0	0	0	0	0	0	0	7,500	1,750

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2001 Account Distribution	
Dev. Assist Program	0
Dev. Assist ICASS	
Dev. Assist Total:	0
CSD Program	0
CSD ICASS	
CSD Total:	0

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Prepare one set of tables for each appropriation Account
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FY 2001 Budget Request by Program/Country

Fiscal Year: 2001 Program/Country: Colombia
 Approp: ESF
 Scenario:

S.O. # , Title		FY 2001 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2001
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Responsive, Participatory, and Accountable Democracy															
	Bilateral	4,000						0					4,000	4,000	4,100
	Field Spt													0	0
		4,000	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,100
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0													
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 1: Provide Earthquake Reconstruction Assistance															
	Bilateral	0												0	0
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		4,000	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,100
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		4,000	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,100

FY 2001 Request Agency Goal Totals	
Econ Growth	0
Democracy	4,000
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2001 Account Distribution	
Dev. Assist Program	4,000
Dev. Assist ICASS	
Dev. Assist Total:	4,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

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FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country: Colombia
 Approp: INC
 Scenario:

S.O. # , Title		FY 2002 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2002
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	30,000	30,000											25,000	10,000
	Field Spt	30,000	30,000	0	0	0	0	0	0	0	0	0	0	25,000	10,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 1: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		30,000	30,000	0	0	0	0	0	0	0	0	0	0	25,000	10,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		30,000	30,000	0	0	0	0	0	0	0	0	0	0	25,000	10,000

FY 2002 Request Agency Goal Totals	
Econ Growth	30,000
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2002 Account Distribution	
Dev. Assist Program	30,000
Dev. Assist ICASS	
Dev. Assist Total:	30,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

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FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country: Colombia
 Approp: Plan Colombia
 Scenario:

S.O. # , Title		FY 2002 Request													Est. S.O. Pipeline End of FY2001
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0						0					0	30,000	9,500
	Field Spt													0	0
		0	0	0	0	0	0	0	0	0	0	0	0	30,000	9,500
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0	0									0		45,000	7,000
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	45,000	7,000
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0		0										19,000	500
	Field Spt														
		0	0	0	0	0	0	0	0	0	0	0	0	19,000	500
SPO 1: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		0	0	0	0	0	0	0	0	0	0	0	0	94,000	17,000
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		0	0	0	0	0	0	0	0	0	0	0	0	94,000	17,000

FY 2002 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2002 Account Distribution	
Dev. Assist Program	0
Dev. Assist ICASS	
Dev. Assist Total:	0
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country: Colombia
 Approp: CACEDRF
 Scenario:

S.O. # , Title		FY 2002 Request												Est. S.O. Expenditures	Est. S.O. Pipeline End of FY2002
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G		
SO 1: Promote More Inclusive and Responsive Democracy															
	Bilateral	0						0							0
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	0													
	Field Spt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPO 2: Provide Earthquake Reconstruction Assistance															
	Bilateral	0												1,750	0
	Field Spt	0												1,750	0
		0	0	0	0	0	0	0	0	0	0	0	0		
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		0	0	0	0	0	0	0	0	0	0	0	0	1,750	0
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		0	0	0	0	0	0	0	0	0	0	0	0	1,750	0

FY 2002 Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
Program ICASS	0
GCC (from all Goals)	0

FY 2002 Account Distribution	
Dev. Assist Program	0
Dev. Assist ICASS	
Dev. Assist Total:	0
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account
 Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

FY 2002 Budget Request by Program/Country

Fiscal Year: 2002 Program/Country: Colombia
 Approp: ESF
 Scenario:

S.O. # , Title		FY 2002 Request													Est. S.O. Pipeline End of FY2002
	Bilateral/Field Spt	Total	Agriculture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival (*)	Infectious Diseases (*)	HIV/AIDS (*)	Health Promotion (**)	Environ	D/G	Est. S.O. Expenditures	
SO 1: Promote More Responsive, Participatory, and Accountable Democracy															
	Bilateral	20,000						0					20,000	20,000	4,100
	Field Spt														0
		20,000	0	0	0	0	0	0	0	0	0	0	20,000	20,000	4,100
SO 2: Promote Economic and Social Alternatives to Illicit Crop Production															
	Bilateral	15,000	10,500									4,500		15,000	0
	Field Spt														
		15,000	10,500	0	0	0	0	0	0	0	0	4,500	0	15,000	0
SO 3: Support Vulnerable Groups: Internally Displaced Person															
	Bilateral	15,000		15,000										10,000	5,000
	Field Spt	0													
		15,000	0	15,000	0	0	0	0	0	0	0	0	0	10,000	5,000
SPO 1: Provide Earthquake Reconstruction Assistance															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
	Bilateral	0													
	Field Spt	0													
		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral		50,000	10,500	15,000	0	0	0	0	0	0	0	4,500	20,000	45,000	9,100
Total Field Support		0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROGRAM		50,000	10,500	15,000	0	0	0	0	0	0	0	4,500	20,000	45,000	9,100

FY 2002 Request Agency Goal Totals	
Econ Growth	25,500
Democracy	20,000
HCD	0
PHN	0
Environment	4,500
Program ICASS	0
GCC (from all Goals)	0

FY 2002 Account Distribution	
Dev. Assist Program	50,000
Dev. Assist ICASS	
Dev. Assist Total:	50,000
CSD Program	0
CSD ICASS	
CSD Total:	0

Prepare one set of tables for each Fiscal Year (FY2000, FY2001, FY2002)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (*) will be funded from the CSD Account. (**) Health Promotion is normally funded from the CSD Account, although amounts for Victims of War/Victims of Torture are funded from the DA/DFA Account

USDH Staffing Requirements by Backstop, FY 2000 - FY 2003

Mission: USAID/Colombia

Functional Backstop (BS)	Number of USDH Employees in Backstop in:			
	FY 2000	FY 2001	FY 2002	FY 2003
Senior Management				
SMG - 01	1	1	1	1
Program Management				
Program Mgt - 02	1	1	1	1
Project Dvpm Officer - 94				
Support Management				
EXO - 03				
Controller - 04				
Legal - 85				
Commodity Mgt. - 92				
Contract Mgt. - 93				
Secretary - 05 & 07				
Sector Management				
Agriculture - 10 & 14				
Economics - 11				
Democracy - 12	1	1	1	1
Food for Peace - 15				
Private Enterprise - 21				
Engineering - 25				
Environment - 40 & 75				
Health/Pop. - 50				
Education - 60				
General Dvpm. - 12*	1	1	1	1
RUDO, UE-funded - 40				
Total	4	4	4	4

***GDO - 12:** for the rare case where an officer manages activities in several technical areas, none of which predominate, e.g., the officer manages Democracy, Health, and Environment activities that are about equal. An officer who manages primarily Health activities with some Democracy and Environment activities would be a Health Officer, BS 50.

remaining **IDIs**: list under the Functional Backstop for the work they do.

Please e-mail this worksheet in Excel to: Maribeth Zankowski@HR.PPIM@aidw as well as include it with your R4 submission.

Workforce Tables

USAID/Colombia End of year On-Board FY 2000 Estimate	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2	Total SO/SpO	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
OE Funded: 1/																
U.S. Direct Hire								0	3						3	3
Other U.S. Citizens								0	2	1	2			1	6	6
FSN/TCN Direct Hire								0		1					1	1
Other FSN/TCN								0	3	3	6			9	21	21
Subtotal	0	0	0	0	0	0	0	0	8	5	8	0	0	10	31	31
Program Funded 1/																
U.S. Citizens	2	2				0.5	0.5	5							0	5
FSNs/TCNs	6	3	1				2	12							0	12
Subtotal	8	5	1	0	0	2.5	0.5	17	0	0	0	0	0	0	0	17
Total Direct Workforce	8	5	1	0	0	2.5	0.5	17	8	5	8	0	0	10	31	48
TAACS								0							0	0
Fellows								0							0	0
IDIs	1							1							0	1
Subtotal	1	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1
TOTAL WORKFORCE	9	5	1	0	0	2.5	0.5	18	8	5	8	0	0	10	31	49

Workforce Tables

USAID/Colombia End of year On-Board								Total SO/SpO	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
FY 2001 Target	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
OE Funded: 1/																
U.S. Direct Hire	1							1	3						3	4
Other U.S. Citizens								0	2	1	2			1	6	6
FSN/TCN Direct Hire								0		1					1	1
Other FSN/TCN								0	3	3	6			9	21	21
Subtotal	1	0	0	0	0	0	0	1	8	5	8	0	0	10	31	32
Program Funded 1/																
U.S. Citizens	2	2				0.5	0.5	5							0	5
FSNs/TCNs	6	3	1				2	12							0	12
Subtotal	8	5	1	0	0	2.5	0.5	17	0	0	0	0	0	0	0	17
Total Direct Workforce	9	5	1	0	0	2.5	0.5	18	8	5	8	0	0	10	31	49
TAACS								0							0	0
Fellows								0							0	0
IDIs	0							0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	9	5	1	0	0	2.5	0.5	18	8	5	8	0	0	10	31	49

Workforce Tables

USAID/Colombia End of year On-Board								Total SO/SpO Staff	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
FY 2002 Target	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
OE Funded: 1/																
U.S. Direct Hire	1							1	3						3	4
Other U.S. Citizens								0	2	1	2			1	6	6
FSN/TCN Direct Hire								0		1					1	1
Other FSN/TCN								0	3	3	6			9	21	21
Subtotal	1	0	0	0	0	0	0	1	8	5	8	0	0	10	31	32
Program Funded 1/																
U.S. Citizens	2	2				0.5	0.5	5							0	5
FSNs/TCNs	6	3	1				2	12							0	12
Subtotal	8	5	1	0	0	2.5	0.5	17	0	0	0	0	0	0	0	17
Total Direct Workforce	9	5	1	0	0	2.5	0.5	18	8	5	8	0	0	10	31	49
TAACS								0							0	0
Fellows								0							0	0
IDIs	0							0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	9	5	1	0	0	2.5	0.5	18	8	5	8	0	0	10	31	49

Organization: **USAID/COLOMBIA**

Foreign National Voluntary Separation Account									
Action	FY 2000			FY 2001			FY 2002		
	OE	Program	Total	OE	Program	Total	OE	Program	Total
Deposits	42.4	11.7	54.1	66.2	21.9	88.1	81.7	25.5	107.2
Withdrawals	17.5	23.6	41.1	41.1	21.9	63.0	66.0	25.5	91.5

Local Currency Trust Funds - Regular			
	FY 2000	FY 2001	FY 2002
Balance Start of Year	445.8	91.3	
Obligations	382.5	91.3	
Deposits	28.0		
Balance End of Year	91.3	0.0	0.0

Exchange Rate 1,980.0 2,150.0 2,300.0

Local Currency Trust Funds - Real Property			
	FY 2000	FY 2001	FY 2002
Balance Start of Year			
Obligations			
Deposits			
Balance End of Year	0.0	0.0	0.0

Exchange Rate _____ _____ _____

Table III: Operating Expenses

Org. Title: USAID/COLOMBIA					Overseas Mission Budgets											
Org. No:	514	FY 2000 Request			FY 2001 Target			FY 2001 Request			FY 2002 Target			FY 2002 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
11.1	Personnel compensation, full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.1	Base Pay & pymt. for annual leave balances - FNDH	25		25	62		62	29.5		29.5	25		25	34		34
	Subtotal OC 11.1	25	0	25	62		62	29.5	0	29.5	25	0	25	34	0	34
11.3	Personnel comp. - other than full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.3	Base Pay & pymt. for annual leave balances - FNDH			0			0			0			0			0
	Subtotal OC 11.3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.5	Other personnel compensation	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.5	USDH			0			0			0			0			0
11.5	FNDH	4.5	0.8	5.3	23.5		23.5	7.5		7.5	4.5	0.8	5.3	8.5		8.5
	Subtotal OC 11.5	4.5	0.8	5.3	23.5	0	23.5	7.5	0	7.5	4.5	0.8	5.3	8.5	0	8.5
11.8	Special personal services payments	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.8	USPSC Salaries	756		756	182		182	847.6		847.6	756		756	872.5		872.5
11.8	FN PSC Salaries	375.5		375.5	296.4		296.4	576.1		576.1	375.5		375.5	675		675
11.8	IPA/Details-In/PASAs/RSSAs Salaries			0			0			0			0			0
	Subtotal OC 11.8	1131.5	0	1131.5	478.4	0	478.4	1423.7	0	1423.7	1131.5	0	1131.5	1547.5	0	1547.5
12.1	Personnel benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	USDH benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	Educational Allowances	21	42	63	22.3		22.3	26.2	31.8	58	21	42	63	51.5		51.5
12.1	Cost of Living Allowances			0			0			0			0			0
12.1	Home Service Transfer Allowances	1.4		1.4			0	0.7		0.7	1.4		1.4			0
12.1	Quarters Allowances	45		45			0	8.1		8.1	45		45			0
12.1	Other Misc. USDH Benefits	13.6		13.6	14		14	10.8		10.8	13.6		13.6	6.8		6.8
12.1	FNDH Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to FSN Voluntary Separation Fund - FNDH	20.8		20.8	41.7		41.7	25.4		25.4	20.8		20.8	32.1		32.1
12.1	Other FNDH Benefits	10.5		10.5	12.6		12.6	11.5		11.5	10.5		10.5	13.1		13.1
12.1	US PSC Benefits			0			0	290.2		290.2			0	216.9		216.9
12.1	FN PSC Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	** Payments to the FSN Voluntary Separation Fund - FN	21.6		21.6	60.9		60.9	40.8		40.8	21.6		21.6	49.6		49.6
12.1	Other FN PSC Benefits - Cash Awards			0			0			0			0			0
12.1	IPA/Detail-In/PASA/RSSA Benefits			0			0			0			0			0
	Subtotal OC 12.1	133.9	42	175.9	151.5	0	151.5	413.7	31.8	445.5	133.9	42	175.9	370	0	370
13.0	Benefits for former personnel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	FNDH	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FNDH			0			0			0			0			0
13.0	Other Benefits for Former Personnel - FNDH			0			0			0			0			0
13.0	FN PSCs	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FN PSCs			0			0			0			0			0

Table III: Operating Expenses

Org. Title: USAID/COLOMBIA					Overseas Mission Budgets											
Org. No:	514	FY 2000 Request			FY 2001 Target			FY 2001 Request			FY 2002 Target			FY 2002 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
13.0	Other Benefits for Former Personnel - FN PSCs			0			0			0			0			0
	Subtotal OC 13.0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21.0	Travel and transportation of persons	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Training Travel	40		40	1.2		1.2	50		50	40		40	84		84
21.0	Mandatory/Statutory Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Post Assignment Travel - to field	8.2		8.2			0	4.1		4.1	8.2		8.2			0
21.0	Assignment to Washington Travel			0			0			0			0			0
21.0	Home Leave Travel			0	4.9		4.9	7.8		7.8			0	8.1		8.1
21.0	R & R Travel	9.6		9.6			0	12.6		12.6	9.6		9.6	11.9		11.9
21.0	Education Travel	1.1		1.1			0	1.1		1.1	1.1		1.1	1.1		1.1
21.0	Evacuation Travel			0			0			0			0			0
21.0	Retirement Travel			0			0	0.4		0.4			0			0
21.0	Pre-Employment Invitational Travel	0.7		0.7			0			0	0.7		0.7			0
21.0	Other Mandatory/Statutory Travel	4		4	1.2		1.2	5		5	4		4	4		4
21.0	Operational Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Site Visits - Headquarters Personnel	35		35	11.4		11.4	30		30	35		35	35		35
21.0	Site Visits - Mission Personnel	10	9.6	19.6	82		82	15		15	10	9.6	19.6	116.7		116.7
21.0	Conferences/Seminars/Meetings/Retreats	20		20	17		17	18		18	20		20	34		34
21.0	Assessment Travel			0			0			0			0			0
21.0	Impact Evaluation Travel			0			0			0			0			0
21.0	Disaster Travel (to respond to specific disasters)			0			0			0			0			0
21.0	Recruitment Travel			0			0			0			0			0
21.0	Other Operational Travel	50		50	5		5	60		60	50		50	13		13
	Subtotal OC 21.0	178.6	9.6	188.2	122.7	0	122.7	204	0	204	178.6	9.6	188.2	307.8	0	307.8
22.0	Transportation of things	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
22.0	Post assignment freight	30.4		30.4			0			0	30.4		30.4			0
22.0	Home Leave Freight			0			0	6.5		6.5			0			0
22.0	Retirement Freight			0			0			0			0			0
22.0	Transportation/Freight for Office Furniture/Equip.	116		116			0	15		15	116		116	15		15
22.0	Transportation/Freight for Res. Furniture/Equip.	15		15			0			0	15		15			0
	Subtotal OC 22.0	161.4	0	161.4	0	0	0	21.5	0	21.5	161.4	0	161.4	15	0	15
23.2	Rental payments to others	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.2	Rental Payments to Others - Office Space	150		150			0	160		160	150		150	170		170
23.2	Rental Payments to Others - Warehouse Space	13.6		13.6	15		15	15		15	13.6		13.6	36.8		36.8
23.2	Rental Payments to Others - Residences	101		101	68		68	154.3		154.3	101		101	136.8		136.8
	Subtotal OC 23.2	264.6	0	264.6	83	0	83	329.3	0	329.3	264.6	0	264.6	343.6	0	343.6
23.3	Communications, utilities, and miscellaneous charges	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.3	Office Utilities	0	15	15			0	17		17	0	15	15	18.7		18.7

Table III: Operating Expenses

Org. Title: USAID/COLOMBIA		Overseas Mission Budgets														
Org. No:	514	FY 2000 Request			FY 2001 Target			FY 2001 Request			FY 2002 Target			FY 2002 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
23.3	Residential Utilities		16	16	9.6		9.6	28		28		16	16	23		23
23.3	Telephone Costs	2	23	25	22.2		22.2	25		25	2	23	25	44		44
23.3	ADP Software Leases			0			0			0			0			0
23.3	ADP Hardware Lease			0			0			0			0			0
23.3	Commercial Time Sharing			0			0			0			0			0
23.3	Postal Fees (Other than APO Mail)	0.1		0.1	0.1		0.1	0.1		0.1	0.1		0.1	0.1		0.1
23.3	Other Mail Service Costs		8	8	2.5		2.5	3		3		8	8	10		10
23.3	Courier Services		10	10	3		3	5		5		10	10	12		12
	Subtotal OC 23.3	2.1	72	74.1	37.4	0	37.4	78.1	0	78.1	2.1	72	74.1	107.8	0	107.8
24.0	Printing and Reproduction	0.6	3	3.6	0.2		0.2	2		2	0.6	3	3.6	6		6
	Subtotal OC 24.0	0.6	3	3.6	0.2		0.2	2		2	0.6	3	3.6	6		6
25.1	Advisory and assistance services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.1	Studies, Analyses, & Evaluations			0			0			0			0			0
25.1	Management & Professional Support Services	170		170			0	100		100	170		170	30		30
25.1	Engineering & Technical Services	20.4		20.4			0			0	20.4		20.4			0
	Subtotal OC 25.1	190.4	0	190.4	0	0	0	100	0	100	190.4	0	190.4	30	0	30
25.2	Other services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.2	Office Security Guards		40.2	40.2	38		38	50		50		40.2	40.2	70		70
25.2	Residential Security Guard Services			0			0			0			0			0
25.2	Official Residential Expenses			0			0			0			0			0
25.2	Representation Allowances	2		2	2		2	2		2	2		2	2		2
25.2	Non-Federal Audits			0			0			0			0			0
25.2	Grievances/Investigations			0			0			0			0			0
25.2	Insurance and Vehicle Registration Fees		5	5	2.2		2.2	3.5		3.5		5	5	3.9		3.9
25.2	Vehicle Rental			0			0			0			0			0
25.2	Manpower Contracts			0			0			0			0			0
25.2	Records Declassification & Other Records Services			0			0			0			0			0
25.2	Recruiting activities			0			0			0			0			0
25.2	Penalty Interest Payments	0.2	0.2	0.4	0.2		0.2	0.5		0.5	0.2	0.2	0.4	0.5		0.5
25.2	Other Miscellaneous Services	171.7	15.5	187.2	15.6		15.6	30		30	171.7	15.5	187.2	60.5		60.5
25.2	Staff training contracts		4.5	4.5	4.5		4.5	3		3		4.5	4.5	19.5		19.5
25.2	ADP related contracts			0			0			0			0			0
	Subtotal OC 25.2	173.9	65.4	239.3	62.5	0	62.5	89	0	89	173.9	65.4	239.3	156.4	0	156.4
25.3	Purchase of goods and services from Government accounts	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.3	ICASS	90		90	101.7		101.7	90		90	90		90	80		80
25.3	All Other Services from Other Gov't. accounts			0			0			0			0			0
	Subtotal OC 25.3	90	0	90	101.7	0	101.7	90	0	90	90	0	90	80	0	80

Table III: Operating Expenses

[illegible]

Table III: Operating Expenses

Org. Title:		USAID/COLOMBIA							Overseas Mission Budgets												
Org. No:		514				FY 2000 Request			FY 2001 Target			FY 2001 Request			FY 2002 Target			FY 2002 Request			
OC						Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	
						Dollars Used for Local Currency Purchases	958		83.4			1035.8			958			1100			
						Exchange Rate Used in Computations	1980	1980	2080	2080		2150	2150		1980	1980		2300		-	
	**	If data is shown on either of these lines, you MUST submit the form showing deposits to and withdrawals from the FSN Voluntary Separation Fund.																			
		On that form, OE funded deposits must equal:						42.4			102.6			66.2			42.4			81.7	

Annex A

Information Annex Topic: Environmental Impact

All activities are in compliance with their corresponding Initial Environmental Examinations, Categorical Exclusions or Environmental Assessments.

Under the Strategic Plan that will be submitted for approval to AID/W in June 2000, USAID/Colombia will present a table listing anticipated new activities or sets of activities that will require environmental determinations.

Annex B

Information Annex Topic: Updated Results Framework

As required by Paragraph III.A.2. of STATE 18819, the following is a simple listing of current and planned SOs/SpOs and IRs:

The following are the new Sos, SpOs, and IRs proposed under the new Mission Strategy

SO1 – Democracy

Strategic Objective: Promote more Responsive, Participatory, and Accountable Democracy

IR1: Improved Effectiveness, Transparency, and Access of the Criminal Justice System

IR2: Enhanced and Broadened Respect for Human Rights

IR3: Strengthened Local Governance

IR4: Enhanced Anti-Corruption Efforts at All GOC Levels

IR5: Broadened citizen participation in political decision making

IR6: Supported Initiatives of the Peace Process

Former IR3: Congressional reforms adopted and implemented—**to be deleted**

SO2 – Alternative Development

Strategic Objective: Promote Economic and Social Alternatives to Illicit Crop Production

IR1: Strengthened Public and Private National and Local Institutions

IR2: Expand Rural Social Infrastructure

IR3: Expand Licit Economic Opportunities

IR4: Improved Management of Natural Resources

SO3 – Displaced Persons

Strategic Objective: Provide Economic and Social Opportunities for Vulnerable Groups, particularly Internally Displaced Persons

IR1: Provided Humanitarian and Social Service Assistance

IR2: Increased Economic Opportunities

IR3: Broadened Political Participation

SpO1 – Environment

Special Objective: EAI Fund operating effectively—to be deleted

SpO2 – Earthquake

Special Objective: Provide Earthquake Reconstruction Assistance

IR1: Reconstruction of Local Infrastructure

IR2: Stabilization of Mountainside near the City of Pereira

IR3: Increased Preparedness for Earthquakes

IR4: Provided Emergency Assistance